

**HORSHAM TOWNSHIP AUTHORITY
FOR NASJRB (NAVAL AIR STATION JOINT RESERVE BASE)**

August 30, 2007

Ms. Linda R. Charest
Base Realignment and Closure Coordinator
Office of Special Needs Assistance Programs, Room #7266
U.S. Department of Housing and Urban Development
451 7th Street, SW.
Washington, DC 20410

Re: Horsham Memorial U.S. Army Reserve Center (HMARC)

Dear Ms. Charest,

In response to email concerning the Reuse Plan for the above, I offer the following information.

NOI Homeless CEO List: Please find enclosed the 6 page list of Homeless CEOs dated 5/24/06. Those agencies that received our notice are highlighted. Also for your ready reference, please find enclosed the Nadab Bynum email dated June 22, 2006, that would seem to confirm that all the providers in Bucks and Montgomery Counties were included.

Consolidated Plan Tables 1&2 Please see the attached.

Newspaper: The Intelligencer is a widely distributed newspaper. Also the notices that are placed in the Intelligencer are also run in the company's sister newspapers. Please visit www.phillyburbs.com .

Hearing: At every meeting of the HLRA and the Reuse Committee the public is given an opportunity to provide comment and ask questions not only at the beginning of the meeting but in addition before a vote is taken on each individual items on the agenda. Thus there is no distinction between a hearing and a meeting. Therefore, the February 21, 2007 was the hearing before the Board of the HLRA. The school district's proposal to include large scale drawings were presented and discussed to the board and public at the February 21st meeting as well as at the Reuse Committee meeting. In addition, the reuse of HMARC was covered at each of the LRA meetings, newspapers articles, email alert notices to all interested parties, and agendas. As a matter of routine all interested parties are permitted and indeed encouraged to provide comment on all matters to come before the board. The only agency other than the Hatboro Horsham School District to submit a response to the NOI for HMARC was Willow Grove CDC, Rev Kotzen, representing Willow Grove CDC was in attendance at the February 21, 2007 meeting. His only comment was that they indeed did not provide services to the homeless. A representative of the Montgomery County COC was in attendance and made no comment on the reuse nor did anyone less at the meeting and no written comments or inquires were received.

The plan was and continues to be available for public review in our offices. Perhaps, in part, due to the press coverage there were no public inquiries.

Balance Determination. Although HMARC (along with six other US Army Reserve Centers in the region) is to be closed as a result of BRAC 2005, the units stationed there are not leaving the region. Those troops along with the units from the other six USARCs being closed are to be relocated to a military enclave that is to be sited at NAS JRB Willow Grove which is across the street. Thus there is no negative economic impact to the region as a result of the HMARC closure. In addition, the Horsham area is and will continue to be a major employment center. No homeless provider agency expressed interest or responded to the NOI. The Hatboro Horsham School District's response to the NOI and their presentations to the HLRA Reuse Committee, Board and the public clearly demonstrate their need. If the HMARC property was not available, the school district may very well need to acquire property elsewhere at great expense and perhaps a tax increase would be needed to fund the expense. The tax increase would adversely impact the region's ability to attract new jobs and keep the existing jobs. Thus the HLRA Board unanimously approved the reuse proposed by the school district.

Very truly yours,

A handwritten signature in cursive script that reads "Michael J McGee".

Michael J McGee
Executive Director

B	C	D	E	F	G	H	I	J	K	L	M	N	O
Organization	CPD Rep	Said First Name	Middle	Last Name	Title	Address	City	State	ZIP	Phone	FAX	Email	
1													
2	1260 Housing Development Co.	Stein		Emily	Degville	2042-48 Arch St. 2nd	Philadelphia	PA	19103	215 557 8484, x 3219	215 557 8447	edegville@amhcc.org	
3	Access York Inc.	Cai		Twilinh	Executive Director	P.O. Box 743	York	PA	17405	717-845-8226	717-843-7511	imlinter@access-york.org	
4	AchieveAbility	Bellaquina		Jacques	Executive Director	21 South 61st Street	Philadelphia	PA	19139	215-748-8750	215-748-6969	lita@achieve-abilly.org	
5	Adams County	Paterson		Darlene	Executive Director	40 East High Street	Gettysburg	PA	17325	717-334-1518	717-334-8326	cboyd@adamscha.org	
6	Allied Services	Shackelford		James	Asst. Vice President MFM/R Services	108 Eliza Street	Dickson City	PA	18508	570-348-2212	570-3467002	jpaddo@allied-services.org	
7	American Red Cross, Lower Bucks Chapter	Ming		Kathleen	Senior Director, Shelter Services	1909 New Rodgers Road	Lenttown	PA	19056	215-949-1727	215-949-1295	kdennis@redcrossilboc.org	
8	Asociacion de Puertorriquenos En Marcha	Wong		Nilda	Executive Director	2147 North 6th Street	Philadelphia	PA	19122	215-235-6788	215-237-9450	Nilda.Ruiz@ARMPHila.org	
9	Bell Socialization Services, Inc.	Cai		Ivan	Executive Director	160 South George Street	York	PA	17401	717-8485767	717-8542433	ivan@bellsocialization.com	
10	Berks Counseling Center, Inc	Shackelford		Frances	Executive Director	501 Washington St	Reading	PA	19601	610-373-4281	610-603-2341	fralley@berkscce.org	
11	Berks United Way	Stein		Pat	Executive Director	P.O. Box 702	Reading	PA	19603	610-371 4550	610-371 4550	patlilles@wbberks.org	
12	Berks Women in Crisis	Jones		Mary Kay	Executive Director	645 Penn Street, 2nd Floor	Reading	PA	19601	610-373-1206	610-372-4188	pacee@berkswomenincrisis.org	
13	Bethesda Projects	Ming		Angelo	Director	1630 South Street	Philadelphia	PA	19146	215 985-1600	215 732-8214	agord@bethesdaproject.org	
14	Bucks County Dept of Community & Business Development	Jones		Vitor	Director	1260 Alnhouse Rd	Doylstown	PA	18901	215 345-3844	215 345-3865	vycientle@co.bucks.pa.us	
15	Bucks County Housing Authority	Ming		Donald	Executive Director	350 Main Street	Doylstown	PA	19901	215-348-9469	215-348-7140	dmcurraybcha@hotmail.com	
16	Bucks County Housing Group	Edwards-Spence		Santo	Executive Director	2324 Second Street	Wrightstown	PA	18940	215-598-3566	215-598-9812	gmcswain@bchg.org	
17	Bucks County Office of Employment and Training	Ming		Elizabeth	Acting Executive Director	4529 Swamp Road, Suite 303	Doylstown	PA	18901	215-340-2020	215-340-2030	walsh.bea@verizon.org	
18	Calcutta House	Wong		Steven	Executive Director	1601 West Girard Avenue	Philadelphia	PA	19130-1614	215-684-0480	215-684-0490	smpeura@calcuttathouse.org	
19	Carcelink Community Support Services	Shackelford		Eileen	President/CEO	Baldwin Tower Suite 600 Chester Pike	Eddystone	PA	19022	302-429-6693	302-429-8031	alileen@carcelink-svs.org	
20	Carlisle Area Opportunities Industrialization Center, Inc	Paterson		Dale	Executive Director	29 South Hanover Street	Carlisle	PA	17013	717-243-6030	717-243-6040	dicrosses9@hotmail.com	
21	Catherine McAuley Center	Stein		Theresa	Executive Director	709 Madison Ave	Scranton	PA	18510	570-342-1342	570-341-8108	cahmc709@mcn.com	
22	Catholic Social Services Wilkes Barre	De Nardo		Thomas	Executive Director	33 East Northampton Street	Wilkes-Barre	PA	18702	570-829-7796	570-208-182	klitcherwb@aol.com	
23	Catholic Social Services-Scranton	Ming		Stephen	Director	400 Wyoming Avenue	Scranton	PA	18503	570-207-2283	570-207-2206	sm334@aol.com	
24	Catholic Social Services-WilkesBarre	De Nardo		Ned	Executive Director	33 East Northampton Street	Wilkes-Barre	PA	18701	570-822-7118		klitcherwb@aol.com	
25	Catholic Social Svcs-City of Chester	De Nardo		James	Administrator	130 E. Seventh Street	Chester	PA	19013	610-876-9183	610-876-9243	ashahar@chs-addhila.org	
26	Catholic Youth Center	De Nardo		Anthony	Executive Director	36 South Washington Street	Wilkes-Barre	PA	18701	570-823-6121	570-823-0175	wwyc@wbk.net	
27	Centre County Youth Service Bureau	Paterson		Norma	Executive Director	334 South Burrows Street	State College	PA	16801	814-234-2623	814-234-2470	ssjlo@ccywb.com	

6/20/06

B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	CPD Rep	Salt	First Name	Middle	Last Name	Title	Address	City	State	ZIP	Phone	FAX	Email
1	Organization												
28	Chester County Department of Community Development	Colon	Mr. Thomas H.		McInyre	Director	601 Westtown Road, Suite 365, P.O. Box 2747	West Chester	PA	19380-0990	610-344-6900	610-344-6923	dcolligan@checco.org
29	Christian Churches United of the Tri-County Area	Ballicina	Ms. Jacqueline		Rucker	Executive Director	413 S. 19th Street	Harrisburg	PA	17104	717-230-9550	717-230-9554	caulhaga@aol.com
30	City of Philadelphia-RHD	McDonnell	Ms. Roberta		Sharpe	Director, Strategic Planning and Resource Development	1320 Arch Street, Fifth Floor	Philadelphia	PA	19107	215-686-7105	215-686-7187	roberta.sharpe@phila.gov
31	Co-County Wellness Services d/b/a Berks AIDS Network	Shackelford	Ms. Carolyn M.		Bazik	Executive Director	429 Walnut Street P.O. Box 8626	Reading	PA	19063	610-375-6523	610-375-8333	cbazik@enter.net
32	COMHAR, Inc.	Patterson	Mr. Matthew J.		Elavumkal	Executive Director	100 West Lehigh Avenue	Philadelphia	PA	19133-4097	215-203-3068	215-203-3011	mkinternational@comhar.org
33	Commission on Econ Oppor	De Nardo	Mr. Eugene M.		Brady	Executive Director	165 Amber Lane	Wilkes-Barre	PA	18703-1127	570-826-0510	570-829-1665	mbarry@ceopeoplehelpingpeople.org
34	Community Action Agency of Delaware County	Patterson	Mr. Edward T.		Coleman	Executive Director	Toal Bldg Second and Orange Street	Media	PA	19063	610-891-3995	610-565-9332	ecoleman@ceo.delaware.pa.us
35	Community Action Committee of Lehigh Valley	Colon	Ms. Janet		Ney	Executive Director	1337 E. Fifth Street	Bethlehem	PA	18015	610-691-5620	610-691-6582	jney@caclv.org
36	Community Action Development Commission-Montgomery County	Colon	Mr. Rick		Beaton	Executive Director	113 East Main Street	Norristown	PA	19401	610-277-6363 x 24	610-277-7399	galien@caedcom.org
37	Community Action Program of Lancaster County	Cai	Ms. Olga		Rodriguez	Bridge Housing Coordinator	601 S. Queen Street, P.O. Box 599	Lancaster	PA	17608-0599	717-394-4930	717-394-2263	crodriguez@vawims.org
38	Community Alliance & Reinvestment Evidencor (CARE)	Jones	Ms. Susan		Gibson	Executive Director	130 W. Buttonwood St.	Reading	PA	19601	610-374-1880	610-374-1890	sgarcia@yahoo.com
39	Community Basics, Inc.	Cai	Mr. Kenneth P.		Smith	Executive Director	325 Church Street	Lancaster	PA	17602-4201	717-3972835	717-5091893	kennth@cbiwa.ms
40	Community Housing Services	Shackelford	Ms. Gloria		Echols	Executive Director	3111 N. Broad Street	Lansdale	PA	19446-2411	215-362-5250	(215) 362-5376	gloriaechols@netcarrier.com
41	Community, Youth, & Women's Alliance	Shackelford	Ms. Tara		Finnerty	Executive Director	537 Wyoming Avenue	Scranton	PA	18509	570-342-4298	(570) 343-2804	glads@vahoo.com
42	Connections Community Support	Shackelford	Ms. Miriam		Wearler	Executive Director	423 E. Lincoln Highway	Genterville	PA	19320	610-384-9591		hunnellowa@hotmail.com
43	Council on Chemical Abuse	Stein Ming	Ms. Catherine J.		McKay	Executive Director	500 N. 10th St.	Wilmington	DE	19801	302-984-3380	302-983-3324	cmckay@connectionsesp.org
44	Cumberland County Housing and Redevelopment Authority	Patterson	Mr. Christopher		Vogel	Director	601 Penn Street	Reading	PA	19601	610-376-8669	610-376-8423	pvogel@ccourncouncilonchemicalabuse.org
45	Dauphin County Housing Authority	Jones	Mr. Charles D.		Gulotta	Executive Director	114 North Hanover Street	Carlisle	PA	17013	717-249-1315	717-249-4071	cgulotta@cochra.com
46	Dauphin County Human Services	Jones	Ms. Sandra		Moore	Director	501 Moha St., P.O. Box 7998	Steelton	PA	17113-7998	717-939-9301 x 512	717-939-7947	cgassert@dauphinhousing.org
47	Delaware County Dept of Human Services	Colon	Mr. John F.		Bauer	Director	2 South Second St. 20 South 69th Street, 4th Floor	Harrisburg	PA	17101	717-780-7181	717-255-2858	caudill@dauphinc.org
48	Delaware County Housing Authority	Ballicina	Mr. Lawrence E.		Hartley	Executive Director	1835 Constitution Avenue P.O. Box 100	Upper Darby	PA	19082	610-713-2323	610-713-2326	bauerl@co.delaware.pa.us
49	Delaware Health and Human Services Division of Substance Abuse and Mental Health	Nisperos-Wong	Ms. Renata		Henry	Director	1901 N. Dupont Highway	Woodlyn	PA	19094	610-876-3334	(610) 490-3319	lan@dtat1.org
50								New Castle	DE	19720	302-255-9999	302-255-4428	Renva.Ann@state.de.us

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1 Organization	CPD Rep	Salm	First Nam	Middle	Last Name	Title	Address	City	State	ZIP	Phone	FAX	Email
51 Delaware HIV Consortium	Shackelford	Mr. Peter			Houle	Executive Director	100 W. 10th Street Suite 415	Wilmington	DE	19801	302-654-5471	(302) 654-5472	dseasey@delawarehiv.org
52 Delta Housing	Ming	Mr. Edward			Trask	Director	P.O. Box 3342 7047 Germantown Ave.	Harrisburg	PA	17110	717-232-2970	717 232-3458	edtrask@deltahousing.org
53 Dignity Housing	Stein	Ms. Alicia			Christian	Executive Director		Philadelphia	PA	19119	215 242 3140	215 2423382	actris@delhiv.org
54 Domestic Abuse Project of Delaware County	Balcerina	Ms. Rita			Buckley-Connolly	Executive Director	14 West Second Street	Media	PA	19063-	610-565-6272	(610) 565-9911	cdobrowski@dapdc.org
55 Domestic Violence Center of Chester County	Jones	Ms. Dolly			Wideman-Scott	Executive Director	P.O. Box 832	West Chester	PA	19381-	610-431-3546	610-431-7121	DWideman-Scott@dvccs.com
56 Domestic Violence Intervention of Lebanon County	Jones	Ms. Lynn			Snead	Executive Director	P.O. Box 72	Lebanon	PA	17042	717-273-7154	717 279-7932	execdir@lbn.net
57 Domestic Violence Service Center	Cai	Ms. Paula			Triano	Executive Director	P.O. Box 2177	Wilkes-Barre	PA	18703-	570-823-6799	(570) 823-3167	svs@wbk.net
58 Drueding Center/Project Rainbow	Jones	Ms. Anne			Collins	Executive Director	413 W. Master Street	Philadelphia	PA	19122	215-769-1830	(215) 787-0999	acollins@rainbowcenter.com
59 Easy Does It, Inc	Shackelford	Mr. David			Radyer	Executive Director	1300 Hilltop Road	Leesport	PA	19533	610-373-2463	(610) 373-2459	dwyhered@comcast.net
60 Episcopal Community Services Family & Community Services of Delaware County	Ming	Rev. John			Midwood	Director	225 South Third Street	Philadelphia	PA	19106	215-351-1400	215 351-1497	kellym@eesc1870.org
61 Family Planning Council of Delaware County	Jones	Mr. Alan			Eckstein	Executive Director	100 W. Front St.	Media	PA	19063	610-556-7540 x 222	610-566-7677	aeckstein@fscdc.org
62 Family Services of Montgomery County	Ming	Ms. Dorothy			Mann	Executive Director	260 South Broad Street	Philadelphia	PA	19102-	215-985-2603	(215) 732-1252	alicia@familyplanning.org
63 Fitzmaurice Community Services	Shackelford	Mr. Mark			Lieberman	Executive Director	3125 Ridge Pike	Engleville	PA	19403-	610-630-2111	(610) 630-4003	d@robson@fscmontco.org
64 Friends Rehabilitation Program, Inc.	Shackelford	Ms. Elizabeth			Koster	President/CEO	480 Clearview Lane	Stroudsburg	PA	18360	570-424-6227 ext. 18	(570) 424-5228	Beafluffen@frrmaurice.org
65 Futures Community Support Services Inc.	Cai	Ms. Mary			Swan-Holmes	Director of Social Services	1221 Fairmount Ave.	Philadelphia	PA	19123	215-747-2246	(215) 825-8866	scaryn@fcpsnc.org
66 Gaudenza Kindred House	Cai	Mr. Douglas			Johnson	Chief Executive Officer	23 Main Street	Twanda	PA	18848	570-265-3800	(570) 265-8271	johnston@lessonline.com
67 Germantown Settlement	Ming	Ms. Ann			Toensmeier	Director	1030 South Concord Road	West Chester	PA	19382	610-399-6571	610-399-0950	aleann@germsettlement.org
68 Good Shepherd Corporation Greater Phila Urban Affairs Coalition	Colon	Ms. Roberta			Sharpe	Director, Strategic Planning and Resources	1321 Arch Street 5th Floor	Philadelphia	PA	19107	215-686-7105	(215) 686-7126	roberta.sharpe@phila.gov
69 Greater Philadelphia Urban Affairs Coalition	De Nardo	Mr. Mary			Connolly	Project Director	41 Mill Street	Luzerne	PA	18709	570-283-2823	(570) 283-2824	samwill@aol.com
70 Hedvig House	Spence	Ms. Shanmait			Turner	Executive Director	1207 Chestnut Street Suite 700	Philadelphia	PA	19107-	215-651-1705	(215) 851-0107	smturner@qupac.org
71 HEIP Development Corp.	Cai	Mr. Daniel			Sylvester	Executive Director	904 Dekalb Street	Norristown	PA	19401	610-279-4400 x 11	(610) 279-1499	dansylvester@comcast.net
72 Holcomb Behavioral Health Systems	Stein	Mr. Dennis			Honeycutt	Executive Director	4910 Wyalusing Ave. 930 East Lancaster Ave., Suite 220	Philadelphia	PA	19131	215-473-6454	215 473 6457	dennis@hbcvcaill@aol.com
73 Homeless Planning Council of Delaware	Colon	Mr. Will			Stockton	Executive Director		Exton	PA	19341	610-363-1488	(610) 363-8273	WSTOCKTO@holcombBHS.org
74 Horizon House	CPD - for info purposes	Cara			Armbrister-Rd	Executive Director	100 West 10th Street Suite 611	Wilmington	DE	19801	(302)654-0126		caramb@hpcdelaware.org
75 Housing Authority of Centre County	Patterson	Mr. Jeffrey			Wilush	President	1201 Chestnut Street	Philadelphia	PA	19107	215-386-3838	215-386-4834	david.dumbeck@htrc.org
76 Housing Authority of Franklin County	Patterson	Mr. Randall			Holderman	Executive Director	602 E. Howard Street 436 W. Washington Street	Belleville	PA	16823	814-355-6830	814-355-6909	RWHolder@Adelphia.net
77	De Nardo	Ms. Bonita			Zehler	Executive Director		Chambersburg	PA	17201	717-264-7350	(717) 263-7474	ldavall@atcna.net

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1 Organization	CPD Rep	Suit	First Name	Middle	Last Name	Title	Address	City	State	ZIP	Phone	FAX	Email
78 Housing Authority of Monroe County	De Nardo	Mr.	Richard		Widdoss	Executive Director	1055 West Main Street	Stroudsburg	PA	18360	570-421-7770		hiamc@mid.net
79 Housing Development Corporation of NEPA	Cai	Ms.	Noel		Duffy	Director of Operations	163 Amber Lane	Wilkes-Barre	PA	18702	570-824-4803 x23	(570) 970-9193	me@sunlink.net
80 Housing Transitions	Patterson	Mr.	Ron		Qinn	Executive Director	217 East Nithany Ave 1957 E. Allegheny Ave.	State College	PA	16801	814-237-4863	814-237-7480	RQlinn@housingtransitions.com
81 Impact Services Corporation	Jones	Mr.	John		MacDonald	President/CEO		Philadelphia	PA	19134	215 739-0243	215 739-2790	dfmctn@immacservices.org
82 Indian Valley Housing Corporation	McDonnell	Ms.	Karen		Kispiert	Executive Director	201 Main Street	Souderton	PA	18964	215-723-8750	215-721-3357	kispiert@ivhc.org
83 Indian Valley Opportunity Center	McDonnell	Dr.	James		Holton	Executive Director	104 N. Main Street	Souderton	PA	18964	215-731-5430	215-799-0739	barbara@ivoc.org
84 Lancaster City Housing Authority	Jones	Mr.	Robert		Scheffhauer	Executive Director	325 Church St. 150 North Queen Street, Suite 110	Lancaster	PA	17602-4253	717 397-2835 x 3035	717 392-2346	rscheffhauer@lcha.wis
85 Redevelopment Authority	Jones	Mr.	Randy		Patterson	Executive Director		Lancaster	PA	17603-3562	717 394-0793 x 203	717 394-7635	dirzhang@lchra.com
86 Laurel House	Stein	Ms.	Francine		Patrick	Financial Manager	PO Box 764	Norristown	PA	19404	610-277 1860 x 105	610-277 6425	joatrick@laurelhouse.org
87 Lebanon County Housing Authority	Cai	Mr.	Bran		Hoffman	Executive Director	303 Chestnut Street	Lebanon	PA	17042	717-274-1401	(717) 274-1870	Bryan@hofmanlink.com
88 Lebanon County Human Services	Jones	Ms.	Phyllis		Holtry	Human Services Administrator	P.O. Box 241	Annville	PA	17003	717867-2909	717 867-0925	pholtry@lebcity.org
89 Lehigh County Conference of Churches	Colon	Rev.	Christine		Nelson	Executive Director	534 Chew Street	Allentown	PA	18102	610-433-6421	(610) 439-8039	twalker@leconfchurch.org
90 Lehigh County Housing Authority	Jones	Ms.	Robin		McFarland	Director of Housing Services	943 Long Street	Bethlehem	PA	18015	610-866-0124	(610) 866-7395	rsadr@aol.com
91 Luzerne Intermediate Unit#18	De Nardo	Mr.	Michael		Ostrowski	Executive Director	368 Torga Avenue	Kingston	PA	18704-0649	570-762-8886		margento@lu18.org
92 Mamantha Mental Health Association of Southeastern Pennsylvania	McDonnell	Ms.	Natalie		Newcomer	Executive Director	527 Lincoln Way East 1211 Chestnut Street, Suite 1101	Chambersburg	PA	17201	717-261-1708	717-261-1409	natalie@ce1.com
93 Mid Penn Legal Services	Colon	Ms.	Rhodia		Thomas	Executive Director	38 N. Christian Street Suite 200	Lancaster	PA	17602	717-299-0971	(717) 295-2328	stromeo@midpenn.org
94 Montgomery County Dept of Housing & Community Development	Jones	Ms.	Kathy		Puiter	Director	1430 DeKalb St.	Norristown	PA	19404-0311	610-278-3540	610-278-3636	ckannau@mail.moncocpa.org
95 Montgomery County Mental Health Program	Shackelford	Mr.	Eric		Goldstein	Administrator, MHA/MR & Alcohol Services	1430 DeKalb Pike	Norristown	PA	19404	610-352-1590		stromeo@mhsp.org
97 New Bethany Ministries	De Nardo	Rev.	William		Kunze	Director	202 East Third Street	Bethlehem	PA	18015	610-691-5602	(610) 866-3427	elacoby@newbethanymnministries.org
98 New Bethany Ministries	Ming	Ms.	Ellen		Jacoby	Asst. Director	337 Wyandotte Street	Bethlehem	PA	18015	610-691-5602	610-866-3427	newbethany@newbethanymnministries.org
99 New Urban Visions Opportunities Industrialization Center	Bellecima	Mr.	Robert		Nelson	President and Chief Executive Officer	1231 N. Broad Street	Philadelphia	PA	19122	215 236-7700 ext 301	(215) 236-8970	RNelson@PHIA-OC.org
100 Northampton Co. Housing Authority	De Nardo	Ms.	Colleen		Altman	Executive Director	15 South Wood Street	Nazareth	PA	18064	610-866-0124		hsadr@aol.com
101 Northwestern Human Services Office of Housing & Community Development	Bellecima	Mr.	Michael		Breslin	Senior Vice President	503 Market Street 1234 market Street, 17th floor	Sunbury	PA	17801	570-286-9550	(570) 286-9674	MFBreslin@MHSunbury.org
102 Community Development	Thompson	Ms.	Dainette		M.	Director of Special needs Housing		Philadelphia	PA	19107	215 686-9789	(215) 686-9801	deinette.mtcr@phila.gov

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	Organization	CPD Rep	Surname	First Name	Middle	Last Name	Title	Address	City	State	ZIP	Phone	FAX	Email
103	Opportunity House	Shackelford	Mr.	Modesto		Furne	Executive Director	430 North Second St 1528 -30 Overington Street	Reading	PA	19601	610-374-4696	(610) 374-3165	fracobson@ophouse.org
104	Overington House	Bellacina	Ms.	Marie		Daley	Executive Director	400 North Street, 4th Floor	Philadelphia	PA	19124	215-535-7680	(215) 535-7688	marle@overingtonhouse.org
105	PA Dept of Community & Economic Development		Mr.	F.		Edward Geiger	Director	807 Lawn Avenue Floor	Harrisburg	PA	17120	717-720-7407	717-214-5416	threuman@state.pa.us
106	Penn Foundation	Ming	Ms	Donna		Duffy-Bell	Director	1723 Woodbourne Road, Suite A-110	Sellersville	PA	18960	215 257-2114 x26	215 257-4716	ddawaller@pennfoundation.org
107	Pennell M/H Center, Inc	Patterson	Ms	Karen	M	Graf	Executive Director		Levittown	PA	19057	215-750-0473	215-750-9339	pass121@aol.com
108	Peoples Emergency Center	Edwards-Spence	Ms.	Gloria		Guard	Executive Director	325 N. 39th Street	Philadelphia	PA	19104	215-382-7522	(215) 386-6290	dcrothamel@pec-center.org
109	Philadelphia Veterans Mault-Service & Education Center,	Stein	Ms	Roberta		Sharp	Director, Strategic Planning	1321 Arch St, 2nd Floor	Philadelphia	PA	19107	215 686 7105	215 686 7126	roberta.sharp@phila.gov
110	Inc.	Colon	Ms.	Marsha		Four	Program Director	213-217 N. 4th Street	Philadelphia	PA	19106	215-923-2600	(215) 925-8460	mmn4@aol.com
111	PHMC	Ming	Ms.	Deborah		McMillan	Director	260 South Broad Street	Philadelphia	PA	19102	215 985-2559	215765-2325	deborah@phmc.org
112	Program for Women & Families	Ming	Dr.	Joyce		Dougherty	Director	1030 Walnut Street	Allentown	PA	18102	610-433-6556	610-433-1983	kdougherty@hwyf.org
113	Reading Berks YMCA	Stein	Ms.	Kim		Miller	Director	P.O. Box 1622	Reading	PA	19603	610-3784714	610-378 4702	kimmliller@epix.net
114	Resources for Human Development	Bellacina	Mr.	Robert		Fishman	Executive Director	4700 Wissahickon Avenue, Suite 126	Philadelphia	PA	19144	215-951-0300	215-951-0312	dennis@rhdc.org
115	Salvation Army Allentown	Colon	Mr.	Bruce		Livingston	Divisional Director	344 N. 7th St.	Allentown	PA	18102	215-787-2974	(215) 717-1201	blivingston@usa.salvationarmy.org
116	Salvation Army Carlisle	Patterson	Mr.	Colin	D	DeVault	Commanding Officer	P.O. Box 309, 20 E. Pomfret Street	Carlisle	PA	17013	717-249-1411	717-245-9473	colindevaull@aol.com
117	Salvation Army Chester County	Colon	Ms.	Veronica		Cepero	Director	101 East Market St.	West Chester	PA	19381	610-696-8746	(610) 696-1657	veronica.cepero@usa.salvationarmy.org
118	Salvation Army Kirby House	Ming	Ms	Jenn		Zaleskas	Director	35 S. Pansylvania Ave	Wilkes-Barre	PA	18701	570-824-8380	(570) 824-8393	jenn.zaleskas@usa.salvationarmy.org
119	Salvation Army Norrisstown	Stein	Mr.	Bruce		Livingston	Divisional Director	701 N Broad Street	Philadelphia	PA	19123	215-787 2974	215 717 1198	tricia.duff@usa.salvationarmy.org
120	Salvation Army Philadelphia County	Colon	Mr.	Bruce		Livingston	Divisional Director	701 N. Broad St.	Philadelphia	PA	19123	215-7872974	215-7171201	blivingston@usa.salvationarmy.org
121	Salvation Army Pottstown	Jones	Mr.	Kevin	W.	Tomson	Divisional Social Services Secretary	701 N. Broad Street	Philadelphia	PA	19123	215 787-2802	215 717-1201	blivingston@usa.salvationarmy.org
122	Salvation Army Reading	Stein	Mr.	Bruce		Livingston	Divisional Director	701 N. Broad Street	Philadelphia	PA	19123	215 787 2974	215 717 1198	william@usa.salvationarmy.org
123	Salvation Army Stepping Stone	Ming	Mr.	Larry		Dorsey	Manager	151 W. 15th Street	Chester	PA	19013	610-874-0423	610-874-6927	dorsey_72@hotmail.com
124	SBM Housing	Stein	Mr.	Stephen		Goodfriend	Executive Director	121 N Poplar Street	Wilmington	DE	19801	302-571-8885 x 14	302 571 0919	sgoodfriend@qairwayhouse.us
125	Schlykill Women In Crisis	Shackelford	Ms.	Sally		Casey	Executive Director	P.O. Box 96	Pottsville	PA	17901	570-622-3991	(570) 628-1836	swicekdlr@comcast.net
126	Scranton Primary Health Care Center	Cat	Ms.	Mary Lou		Czyzyk	Executive Director	959 Wyoming Avenue	Scranton	PA	18509	570-344-5517	(570) 344-6839	mleczyk@aol.com
127	Shalton House	Shackelford	Ms.	Jacquelyn		Morrison	Executive Director	P.O. Box 3893	Harrisburg	PA	17105	717-232-3482	717 441-1159	lmmorrison@aol.com
128	St. Joseph's Center	Bellacina	Sr.	Theresa		ORourke	President/CEO	2010 Adams Avenue	Scranton	PA	18509	570-963-1290	(570) 342-6080	torourke@stjosephscenter.org
129	State College Borough Community Development/Community Development	Jones	Mr.	Carl	R	Hess	Director		Scranton	PA	16801-3899	814-234-7197	814 231-3082	lhoover@statecollegepa.us
130	Tabor Community Services, Inc	Cat	Mr.	Michael		Wanzer	President	439 East King Street	Lancaster	PA	17602	717-397-5182	7173994127x119	mwanzer@laberrel.org
131	The Health Federation of Philadelphia	De Nardo	Ms.	Natalie		Lerkovich	Executive Director	1211 Chestnut Street, 7th Floor	Philadelphia	PA	19107	215-977-8996		lfrankler@healthfederation.org

B	C	D	E	F	G	H	I	J	K	L	M	N	O
Organization	CPD Rep	Salut	First Name	Middle	Last Name	Title	Address	City	State	ZIP	Phone	FAX	Email
131													
132	The Lodge Inc. of Pennsylvania	Cai	Ms. Helen-Stinson		Wolf	Executive Director	401 West Orange Street, P.O. Box 1269	Lancaster	PA	17608	717-392-0257 x 239	(717) 392-8082	lodge.ceo@verizon.net
133	The Ministry of Caring Traveler's Aid, Philadelphia,	De Nardo	Broff Ronald		Giannone, Of	Executive Director	506 N. Church Street	Wilmington	DE	19801-4812	302-428-3702	302-428-3707	mmatarrese@ministryofcaring.org
135	Inc.	Cai	Mr. Ted		Weerts	Director	111 N. 49th Street	Philadelphia	PA	19139	215-471-9475 x123	(215) 747-1635	twerts@lanphilly.org
136	Turning Point-Interfaith Mission	Cai	Mr. Edward		Jenkins	President	40 E. High Street	Gatysburg	PA	17352	717-334-1518	717-334-8326	edjenkins@bhazenet.net
137	Union-Snyder Office of Human Resources	Cai	Ms. Lisa		Markel		713 Bridge Street Suite 10	Selingsgrove	PA	17870	570-374-0181	(570) 374-1221	LMarkel@union-snyderca.org
138	United Christian Ministries	Shackelford	Rev. Virginia	E	Boley	Executive Director	167 Main Street P.O. Box 106	Osceola	PA	16942	814-258-7304	(814) 258-5626	urn@ouk.com
139	United Neighborhood Centers	Bellaicma	Mr. Michael	J.	Hanley	Executive Director	425 Adler Street	Scranton	PA	18505	570-346-0759	(570) 207-4242	mhanley@unitedneighborhoodcenters.org
140	Valley Housing Development Corporation	De Nardo	Ms. Robin		McFarland	Director of Housing Services	943 Long Street	Bethlehem	PA	18015	610-866-0124	(610) 866-7395	hsqdir@aol.com
141	Valley Youth House	De Nardo	Ms. Robin		McFarland	Director of Housing Services	943 Long Street	Bethlehem	PA	18015	610-866-0124	(610) 866-7395	hsqdir@aol.com
142	Volunteers of America - Delaware Valley	Patterson	Dr. David		Gilgoff	President	829 Linden Street	Allentown	PA	18101	610-820-0166	610-820-5907	development@valleyyouthhouse.org
143	Volunteers of America - Pennsylvania	Wong	Mr. Daniel	L.	Lombardo	President	235 White Horse Pike, 2nd floor	Collingswood	NJ	08107	856-854-4660	(856) 869-0490	ndoughiv@voadv.org
144	Volunteers of America - W.C. Atkinson Memorial Community Services Center	Shackelford	Mr. William	M.	Jones	Vice-President/ Chief Operating Officer	130 E. Division Street	Wilkes-Barre	PA	18706	570-825-5261	570-825-4746	blomes@vopa.org
145	Wesley House Community Corp	Colon	Mr. Robert	L.	Booker	Board Chair	822 East Chestnut St.	Conestoga	PA	19320	610-326-4610 x217	(610) 326-3946	rbooker@wvallyeahanveast.com
146	West End Neighborhood House	Ming	Mr. Edward	T	Coleman	President	2nd & Orange Streets	Media	PA	19063	610-891-5101	610-565-9332	coleman@ceo.delaware.pa.us
147	Williamsport YWCA	Stein	Mr. Paul		Callisto	Executive Director	710 N. Lincoln Street	Wilmington	DE	19805	302-6584171	(302) 888-5314	pcallisto@westendnh.org
148	Women Against Abuse	Stein	Ms. Diane		Glenwright	Executive Director	815 W. Fourth St.	Williamsport	PA	17701	570-322-4637 x 119	(570) 322-3029	dglenwright@ywcawilliamsport.org
149	Women of Excellence	Jones	Ms. Cynthia		Figueroa	Executive Director	P.O. Box 13758	Philadelphia	PA	19101-3758	215 386-7651	215 386-2476	cfigueroa@womensagainstabuse.org
150	Women's Community Revitalization Project	Jones	Rev. Mildred		Kee	Director	2848-50 N. 9th Street	Philadelphia	PA	19133-2044	215 226-4999	215 226-4903	wwekee@msn.com
151	Women's Resource Center	Jones	Ms. Nora		Lichnash	Director	407-11 Fairmount Ave.	Philadelphia	PA	19123	215 627-5550 ext. 215	215 627-6766	nlichnash@wrcphila.com
152	York County Community Services Dept.	Stein	Ms. Margaret		Ruddy	Executive Director	P.O. Box 975	Scranton	PA	18501	570-346-4460	(570) 346-3413	pearr@wrcncpa.org
153	YWCA of Delaware	Jones	Mr. C.		Funk	Interim Director	100 W. Market St.	York	PA	17401	717 771-9347	717 771-4663	schunk@york-county.org
154	YWCA of Greater Harrisburg	Cai	Ms. Genevieve		Mattio	Executive Director	100 West 10th Street, Suite 515	Wilmington	DE	19801	302-655-0039	(302) 658-7548	gmatteo@ywcarsnc.org
		Patterson	Ms. Tina	L.	Nixon	CEO	1101 Market Street	Harrisburg	PA	17103	717-234-7931	717-234-1779	lnixon@ywcabhb.org

Mike McGee

From: <nadab_bynum@hud.gov>
To: "Mike McGee" <mmcgee@horsham.org>
Cc: "Bill Donnelly" <BD217@VERIZON.NET>; "William W Whiteside" <bill@horshamit.com>; "Carolyn Carluccio" <ccarlucc@mail.montcopa.org>; "Mary Dare" <CiggyBrew@aol.com>; "Italia Carmen" <citalia@mcidc.com>; "Dave Creamer" <Dave_Creamer@GMACCM.com>; "DonnaMarie Davis" <DMDAVIS@LAWYER.COM>; "Gary Bissig" <gary.bissig@labrepco.com>; "Joanna Furia" <HorshamLawyer@aol.com>; "Jeffrey B. Albert" <JALBERT@MCKHOF.COM>; "Kathy Phifer" <KPhifer@mail.montcopa.org>; "Liz Gabor" <Liz.Gabor@wso.whs.mil>; "Mary Eberle" <meberle@grimlaw.com>; "Nadab O. Bynum" <Nadab_O_Bynum@hud.gov>; "Joan Nesbitt" <NesbittJM@aol.com>; "Mary Dare" <ottosbrauhaus@msn.com>; "Russell Fairlie" <r.fairlie@worldnet.att.net>; "Susan Cornell" <scornell@pahousegop.com>; "Curt Toll" <TollC@gtlaw.com>; "Bill Donnelly" <WDonnell@mail.montcopa.org>; "Bill Walker" <wwalker@horsham.org>
Sent: Thursday, June 22, 2006 9:15 AM
Subject: Re: HLRA Homeless Outreach list

Mike,

I received the first page in you second message. With the inclusion of page 1, all providers in Bucks and Montgomery County are reflected.

Nadab O. Bynum
 Director
 Office of Community Planning & Development
 Philadelphia Regional Office
 U.S. Department of Housing and Urban Development
 Phone: 215-656-0624 ex.3201

"Mike McGee" <mmcgee@horsham.org>

"Mike McGee" To: <nadab_bynum@hud.gov>
 <mmcgee@horsham.org> cc: "Bill Donnelly" <BD217@VERIZON.NET>, "William W Whiteside" <bill@horshamit.com>, "Carolyn Carluccio" <ccarlucc@mail.montcopa.org>, "Mary Dare" <CiggyBrew@aol.com>, "Italia Carmen" <citalia@mcidc.com>, "Dave Creamer" <Dave_Creamer@GMACCM.com>, "DonnaMarie Davis" <DMDAVIS@LAWYER.COM>, "Gary Bissig" <gary.bissig@labrepco.com>, "Joanna Furia" <HorshamLawyer@aol.com>, "Jeffrey B. Albert" <JALBERT@MCKHOF.COM>, "Kathy Phifer" <KPhifer@mail.montcopa.org>, "Liz Gabor" <Liz.Gabor@wso.whs.mil>, "Mary Eberle" <meberle@grimlaw.com>, "Nadab O. Bynum" <Nadab_O_Bynum@hud.gov>, "Joan Nesbitt" <NesbittJM@aol.com>, "Mary Dare" <ottosbrauhaus@msn.com>, "Russell Fairlie" <r.fairlie@worldnet.att.net>, "Susan Cornell" <scornell@pahousegop.com>, "Curt Toll" <TollC@gtlaw.com>, "Bill Donnelly" <WDonnell@mail.montcopa.org>, "Bill Walker" <wwalker@horsham.org>
 06/22/2006 09:09 AM Subject: Re: HLRA Homeless Outreach list

Nadab,

I noticed the lack of page 1 of 6 yesterday and send a 2nd email in the afternoon that includes all 6 pages. Did I miss any providers in Bucks or Montgomery?

Michael J. McGee
 Tel 215-643-3131
 Fax 215-643-0448

----- Original Message -----

From: nadab_bynum@hud.gov
To: Mike McGee
Cc: Bill Donnelly ; William W Whiteside ; Carolyn Carluccio ; Mary Dare ; Italia Carmen ; Dave Creamer ; DonnaMarie Davis ; Gary Bissig ; Joanna Furia ; Jeffrey B. Albert ; Kathy Phifer ; Liz Gabor ; Mary Eberle ;

8/30/2007

[Nadab O. Bynum](#) ; [Joan Nesbitt](#) ; [Mary Dare](#) ; [Russell Fairlie](#) ; [Susan Cornell](#) ; [Curt Toll](#) ; [Bill Donnelly](#) ; [Bill Walker](#)

Sent: Wednesday, June 21, 2006 2:09 PM

Subject: Re: HLRA Homeless Outreach list

Mike,

It appears as though you are missing page one of the list. Please see the attached file. The missing page does contain some providers you may want to include on your list.

Nadab

(See attached file: Homeless Contacts.xls)

Nadab O. Bynum
Director
Office of Community Planning & Development
Philadelphia Regional Office
U.S. Department of Housing and Urban Development
Phone: 215-656-0624 ex.3201

"Mike McGee" <mmcgee@horsham.org>

"Mike McGee"
<mmcgee@horsham.org>
06/20/2006 10:52 AM

To: "Nadab O. Bynum"
<Nadab_O_Bynum@hud.gov>
cc: "Russell Fairlie"
<r.fairlie@worldnet.att.net>, "Kathy
Phifer"
<KPhifer@mail.montcopa.org>,
"Gary Bissig"
<gary.bissig@labrepco.com>, "Mary
Dare" <CiggyBrew@aol.com>,
"Mary Dare"
<ottosbrauhaus@msn.com>, "Susan
Cornell"
<scornell@pahousegop.com>,
"DonnaMarie Davis"
<DMDAVIS@LAWYER.COM>,
"Joan Nesbitt"
<NesbittJM@aol.com>, "William W
Whiteside" <bill@horshamit.com>,
"Mary Eberle"
<meberle@grimlaw.com>, "Joanna
Furia" <HorshamLawyer@aol.com>,
"Jeffrey B. Albert"
<JALBERT@MCKHOF.COM>,
"Italia Carmen"
<citalia@mcidc.com>, "Dave
Creamer"
<Dave_Creamer@GMACCM.com>,
"Curt Toll" <TollC@gtlaw.com>,
"Bill Walker"
<wwalker@horsham.org>, "Bill
Donnelly"
<BD217@VERIZON.NET>, "Bill
Donnelly"
<WDonnell@mail.montcopa.org>,
"Carolyn Carluccio"

<ccarlucc@mail.montcopa.org>,
"Liz Gabor"
<Liz.Gabor@wso.whs.mil>
Subject: HLRA Homeless Outreach
list

Nadab,

Please find attached a marked up copy of the Homeless providers that you provided me. I have highlighted those in Montgomery and Bucks Counties. I would appreciate your review to insure that I have the complete list. Those highlighted will receive the notice concerning the availability of the Horsham Memorial Army Reserve Center once I have the property information from the Army.
Thanks

Michael J. McGee
Tel 215-643-3131
Fax 215-643-0448

(See attached file: Homelss outreach.pdf)

B. Homelessness Needs

The following provides a description of the nature and extent of homelessness in the Montgomery County.

i. Needs of Sheltered and Unsheltered Homeless

Data on the nature and extent of homelessness in Montgomery County is presented in Table 2-17 using HUD Table 1A. The Montgomery County CoC conducted a point-in-time count on January 26, 2005 to complete the “sheltered” portion of Part 1 and Part 2. Planning for the count was done by the County Homeless Action Team (CHAT), a committee of the Montgomery County Housing Coalition, the lead agency for the CoC.

To collect information on the sheltered population, survey forms were mailed to each shelter, transitional and permanent housing provider. The providers collected information on each person or family using individual forms that identified people by the last four digits of their social security number along with date of birth of heads of household (parent or single individual) in order to eliminate duplication. Gender and information as to subpopulation – severely mentally ill, chronic substance abuse, veterans, persons with HIV/AIDS, victims of domestic violence, and unaccompanied youth – was also collected on each person. Providers reported people sleeping in the shelter or transitional program, and also those who contacted the provider requesting shelter but remained unserved due to lack of available beds. The response rate was 100 percent.

“Unsheltered” homeless in Montgomery County were counted on January 26, 2005. At midnight, teams of trained outreach workers from Central Montgomery Mental Health Services went to the streets of the largest towns in the County: Norristown, Pottstown, and Lansdale. The number of unsheltered was 53 individuals. No unsheltered families were found that night. The number is less than in 2003 (the last street count), which the CoC attributes to two factors: 1) increased outreach to homeless individuals year-round with the result that formerly street people are now in shelter or supportive housing, and 2) the severe cold of January 26 that caused the County’s Health Department to issue a Cold Blue, waiving some code requirements for shelters so extra beds could be set up for homeless people. Individuals who would probably have been on the street in milder weather were sheltered on January 26.

The counts of sheltered and unsheltered homeless do not identify the population by race.

Table 1-1

**HUD Table 1A
Homeless and Special Needs Populations**

Continuum of Care: Housing Gap Analysis Chart

		Current Inventory	Under Development	Unmet Need/ Gap
Individuals				
Example	Emergency Shelter	100	40	26
Beds	Emergency Shelter	82 (N)	0	53
	Transitional Housing	39 (N)	0	40
	Permanent Supportive Housing	45 (N)	12 (N)	57
	Total	166	12	150

Persons in Families With Children				
Beds	Emergency Shelter	148 (N)	0	147
	Transitional Housing	237 (N)	32 (N)	116
	Permanent Supportive Housing	85 (N)	22 (N)	71
	Total	470	54	334

Continuum of Care: Homeless Population and Subpopulations Chart

C. Part 1: Homeless Population	D. Sheltered		E. Unsheltered	F. Total
	G. Emergency	H. Transitional		
Number of Families with Children (Family Households):	98 (N)	54 (N)	0	152
1. Number of Persons in Families with Children	295 (N)	173 (N)	0	468
2. Number of Single Individuals and Persons in Households without children	79 (N)	29 (N)	53 (N)	161
(Add Lines Numbered 1 & 2 Total Persons)	374	202	53	629
Part 2: Homeless Subpopulations	Sheltered		Unsheltered	I. Total
a. Chronically Homeless	57 (N)		5	62
b. Seriously Mentally Ill	89 (N)			
c. Chronic Substance Abuse	47 (N)			
d. Veterans	8 (N)			
e. Persons with HIV/AIDS	1 (N)			
f. Victims of Domestic Violence	49(N)			
g. Unaccompanied Youth (Under 18)	0			

Source: Montgomery County Continuum of Care, 2004
(N) Enumerations, (E) Estimates, (S) Statically reliable
* optional for unsheltered

The Montgomery County CoC reports the following additional information about needs of the unsheltered. Unmet need was difficult to determine based on the housing inventory and count the night of January 26, mostly because the severely cold weather caused the County's Health Department to issue a Code Blue, which waived certain code requirements and allowed shelters to put in extra beds. This meant that a number of shelters were actually over-capacity and an unusually large number of motel vouchers were issued. Unmet need was therefore calculated as follows.

- Unmet shelter need for family units and family beds: Number counted as sheltered on January 26 (Homeless Population Chart) less total usual capacity (Housing Activity Chart), or $98-40 = 58$ for family units $295-148 = 147$ for family beds. The largest number of homeless households in Montgomery County consists of single mothers and their children.
- Unmet shelter need, individuals: "Unsheltered," on January 26 = 53 (Homeless Population Chart).
- Unmet need transitional for families: Based on experience of providers, it is estimated that 50 percent of sheltered families need transitional housing services, while 50 percent could move directly into permanent housing if affordable permanent housing were available. Therefore, the transitional unmet need is calculated as 50 percent of those in shelter on January 26 = 50 percent of 98 families and 295 persons in families (Homeless Population Chart) = 49 families and 148 persons in families.
- Unmet need transitional for individuals: Based on experience of providers, it is estimated that 50 percent of sheltered individuals need transitional housing services, while 50 percent could move directly into permanent housing if affordable permanent housing were available. Therefore, the transitional unmet need is calculated as 50 percent of individuals in shelter on January 26 = 50 percent of 79 individuals (Homeless Population Chart) = 40.
- Permanent supportive housing unmet need: 25 percent of total persons reported in emergency and transitional housing on the Homeless Population Chart were assumed to have a family member with a disability, based on survey data from the January 26 count. Family units to be served by the project under development were subtracted from that number, and the total multiplied by 3, the average size of a homeless family, to calculate unmet need of family beds. Unmet family units: $(25 \text{ percent} \times 152) - 7 = 31$; unmet family beds: $31 \times 3 = 93$. Unmet permanent supportive individual need: 50 percent of the individuals who were homeless on January 26, 2005 were assumed to have a disability, based on providers' experience.

The unmet need is therefore calculated as 50% of homeless individuals on Homeless Population Chart minus number beds in development = $(50 \text{ percent} \times 161) - 12 = 69$. 21 of the 161 were chronically homeless, so the need for permanent supportive beds for the chronically homeless is 50 percent of 21, or 11.

- The administrator of the CHAT identifies the need for additional emergency shelter for the day to day homeless. It is expected that there are up to 80 emergency housing space needed to accommodate single adults. The estimated cost to develop the space is \$400,000 with annual operating costs estimated to be \$600,000.
- For all homeless and those at-risk of homelessness the need to revamp the system has been identified. Specifically there is a need for consolidated intake and case management across the service delivery system providing a single point of entry. The CHAT indicates the need for a supportive housing services position in the County Human Service Department to create the single point of entry. The objective is to strengthen the continuum and reduce fragmentation of housing services.

In 2004 the chronic homeless population of Montgomery County was estimated to be 87 at a point-in-time, consisting of 60 sheltered and 27 unsheltered. During the January 26, 2005 point-in-time survey 57 sheltered chronically homeless were counted and five unsheltered chronically homeless were estimated for a total of 62 chronically homeless individuals. Additionally, a census of the individuals sheltered through the Salvation Army (SA) and One Night at a Time (ONAT) on May 31, 2005 revealed that 27 of the 61 were chronic. The most accurate data is that collected for the calendar year 2004 that indicates 654 individuals were served through the SA and ONAT shelters and that 151 or 23 percent of those meet HUD's definition of chronically homeless. It is difficult to tell if the homeless population is changing or if the County's data collection is better able to distinguish between the chronically homeless and the episodically homeless.

The two major obstacles to ending chronic homelessness in Montgomery County are 1) the lack of resources for supportive services, and 2) the shortage of permanent supportive housing for chronically homeless individuals. These obstacles not only affect the ability of the County to provide adequate services to the chronically homeless but also its ability to move them quickly into appropriate housing. Despite consistent, widespread, and largely successful efforts to access mainstream resources, unmet treatment and service needs remain. Unfortunately State and local resources for the services are severely restricted. While the County has been conducting an inventory and analysis of existing resources and working to shift resources to address unmet needs, it is not in the position to allocate significant new resources to such efforts. The availability of appropriate housing upon engagement is critical. However, few affordable housing facilities or resources exist specifically for the chronically homeless in

Montgomery County, and community opposition is an obstacle to the development of new facilities. In addition, the County's renewal burden is high, leaving limited McKinney dollars for new initiatives.

An alternative is to rely on scattered site housing, but deep subsidies need to be available to make these units affordable. Although the County is using HOME funds for tenant based rental assistance programs, these resources are also limited. Real and proposed changes in the Section 8 Housing Choice Voucher program, which has been the single most important resource in making housing affordable, are also having a negative impact on the ability to serve the chronically homeless. Most notably, the Montgomery County Housing Authority had designated a voucher preference for 130 homeless and disabled households, which they put on hold. The impact of the loss of these vouchers is devastating, not only to this program but also for future activities, since even housing developed using Low Income Housing Tax Credits and other State and federal programs needs rental subsidies to be affordable to the chronically homeless.

Other obstacles remain in the area of outreach to the chronically homeless and homeless prevention. Although giant steps have been taken to improve outreach in the more concentrated areas of the County, a number of rural and suburban areas are not yet covered. In addition, the social work departments of many local hospitals have been reduced or eliminated, seriously limiting effective discharge planning from those institutions. Finally, individuals leaving incarceration carry the additional burden of a criminal record in attempting to find affordable housing.

i. Needs of Persons Threatened with Homelessness

Information to quantify the population of persons threatened with homelessness by its nature is limited. Using census indicators and input from consultations, the following is a list of the characteristics of those at-risk. It is expected that there is overlap between the data used as indicators with many at-risk households counted in more than one data set used as an indicator.

- Lack of education. The 2000 Census reported that 45,527 (11.3 percent) persons age 25 and over in the Urban County had not finished high school. People with no or minimum job skills are at risk of repeated housing crises.
- Children in poor single-parent households. Women have typically earned less than men, making children in female-headed households the most at risk. The 2000 Census reported that median earnings for female full-time year round workers in the County were \$35,089 (72 percent of what male full-time, year-round workers earned at \$48,698). The 2000 Census reported 9,258, female-headed households with children under age 18 in the Urban County. 1,579 (17.1 percent) had incomes below poverty.

- Cost-burden households, particularly among those whose income is less than 80 percent of MFI, is a concern. When households pay higher proportions of their incomes for housing, they are forced to sacrifice other basic necessities such as food, clothing, and health care. As was previously noted, CHAS Data 2000 identified 33,657 cost-burdened low-income households in the Urban County (56.3 percent of low income households). 16,493 households or nearly 50 percent of the cost burdened low income households, paid half or more of their income for their housing. About 50 percent of the severe cost-burdened households had annual incomes at or below 30 percent of MFI.

Others who are vulnerable to residing in shelter or on the street, and are at risk of becoming homeless include the following.

- Persons leaving institutions.
- Children aging out of foster care.
- Households with incomes less than 30 percent of MFI. CHAS 2000 report 12,879 extremely low income households, which was six percent of the 216,017 households in the Urban County.
- Victims of domestic violence.
- Special needs populations (persons with HIV/AIDS, disabilities, drug and alcohol addiction).
- Large households who are low income. CHAS Data 2000 identifies 4,013 low income large households in the Urban County. 75 percent of the low income large households have a housing problem.
- Persons lacking health insurance, particularly low income persons.
- Residents of rooming houses.
- Persons moving from transitional housing to permanent housing. Providers in Montgomery County report that the problem is of greatest concern for those who can not find housing convenient to the support system that they developed while living in the transitional housing.
- From July 1, 2003 to June 30, 2004 Montgomery County's Department of Adult and Aging Services provided Housing Assistance Program (HAP) funds to 876 households to avoid eviction or to assist with down payment and first month rent. 579, or two-thirds of the households, had children. The households have limited resources and are at continued threat of homelessness.
- Various providers in the County report insufficient services that support persons in finding and maintaining a job. Transportation is a major cited need along with affordable child care.

Table 4-1
HUD Table 2A
Priority Housing Needs/Investment Plan Table

PRIORITY HOUSING NEEDS (households)		Priority	Unmet Need	Mu ltiYrGoal s	Annual Goals	
Renter	Small Related	0-30%	H	1215	20	4
		31-50%	H	1401	50	10
		51-80%	M	1402		
	Large Related	0-30%	H	246	20	4
		31-50%	H	273	20	4
		51-80%	M	283		
	Elderly	0-30%	H	2078	50	10
		31-50%	H	2192	140	28
		51-80%	M	1449		
	All Other	0-30%	H	1653	10	2
		31-50%	H	1614	30	6
		51-80%	M	1736		
	Owner	0-30%	H	4921	25	5
		31-50%	H	5199	60	12
		51-80%	H	8908	50	10
Special Needs	0-80%	H	7534	100	20	
Total Goals						115
Total 215 Goals					165	33
Total 215 Renter Goals					120	24
Total 215 Owner Goals					45	9

Table 4-1
HUD Table 2A
Priority Housing Needs/Investment Plan Table

PRIORITY HOUSING ACTIVITIES	Priority	Multi -Yr Goals	Annual Goals
CDBG			
Acquisition of existing rental units	M	0	0
Production of new rental units	M	0	0
Rehabilitation of existing rental units	M	80	0
Rental assistance	L	0	0
Acquisition of existing owner units	M	0	0
Production of new owner units	M	0	0
Rehabilitation of existing owner units	H	50	20
Homeownership assistance	L	0	0
1) HOME			
Acquisition of existing rental units	H	0	2
Production of new rental units	H	120	68
Rehabilitation of existing rental units	H	120	180
Rental assistance	H	100	22
Acquisition of existing owner units	H	25	0
Production of new owner units	H	0	0
Rehabilitation of existing owner units	H	0	5
Homeownership assistance	H	20	4
2) HOPWA			
Rental assistance	M	0	0
Short term rent/mortgage utility payments	M	0	0
Facility based housing development	M	0	0
	M	0	0

Facility based housing operations			
Supportive services	M	0	0
3) Other			

- (1) Unmet Need for Urban County derived from CHAS Data 2000 prepared by HUD.
- (2) Home purchasers are renters and Unmet Need is counted with renters.