### NAS-JRB Willow Grove Reuse Master Plan Key Issues and Planning Principles Breakout Group Rankings April 20<sup>th</sup>, 2011



The 350 to 400 people in attendance were divided into four break-out groups, including Economic Development, Transportation & Existing Buildings, Environmental & Infrastructure, and Future Land Use. A "Key Issues and Planning Principles" handout was provided to each participant, and they were asked to circle the top two issues and principles that they felt were most important. All forms were collected at the end of the meeting. The tabulated responses can be found in the following tables.

#### Key Issues and Planning Principles - Economic Development April 20th, 2011 Breakout Group Responses

	DEVELOPMENT ISSUES AND PRINCIPLES		
	What types of uses should be part of a "town center"		
Issue	development?	18	25.71%
	If creating an employment base at the NAS JRB is an		
	important goal, what types of uses are most desirable in		
Issue	your opinion?	13	18.57%
	What are the benefits and impacts of a corporate		
Issue	airport/business park?	11	15.71%
	Should the redevelopment of the base only focus on		
	meeting local economic development needs or should it		
Issue	attempt to meet regional economic development needs?	10	14.29%
	In your opinion, what makes a given use more or less		
Issue	desirable?	6	8.57%
	Is residential development an acceptable, and if so, in what		
Issue	form?	6	8.57%
Issue	Others	6	8.57%
TOTAL		70	100.00%
	All employment generating uses should be sensitive to the		
	impacts of traffic congestion and traffic flow around and		
	through the base property and attempt to mitigate these		
Principle	impacts.	24	30.00%
	Development incentives, if used, should be reserved to		
	attract companies that are offer high quality jobs and a		
Principle	large tax base.	18	22.50%
	Employment generating uses should be integrated into a		
Principle	larger, mixed use development plan.	15	18.75%
	Major employment uses at the base should attempt to		
	increase Horsham's employment base, without targeting		
	companies from other nearby locations/business		
Principle	parks/communities.	14	17.50%
	Any airport use of the base, must be linked to major		
	employment uses and create a tax base that benefits		
Principle	Horsham Township.	6	7.50%
	Eligible, non homeless housing NOIs, should be considered		
	for inclusion if they are consistent with the township's reuse		
Principle	planning principles and plan objectives.	3	3.75%
Principle	Others	0	0.00%
TOTAL		80	100.00%

## Key Issues and Planning Principles - Transportation and Existing Buildings April 20th, 2011 Breakout Group Responses

	ATION AND EXISTING BUILDINGS ISSUES AND PRINCIPLES		
	If traffic congestion and circulation in and around NAS JRB		
	is an important planning consideration, what potential trade-		
	offs are you prepared to make between future uses at the		
Issue	base and additional traffic congestion?	27	24.55%
		<u> </u>	
	Should the reuse plan encourage the use of public transit,		
	as well as a mixed-use plan that allows people to live,		
	work and play in the same location, in order to reduce		
Issue	traffic moving on and off the site and long major corridors?	26	23.64%
	What do you view as the specific traffic challenges/issues	-	
	near the base? When do they occur – AM, PM, weekends,		
Issue	everyday, occasionally?	19	17.27%
	What land uses would you assume to have the greatest		1, 1=, 7,
Issue	and least impacts on traffic and why?	18	16.36%
	Do you modify your trip routes and/or when you travel to	-	
Issue	avoid congestion in this area?	15	13.64%
	If the large hangars are not used for aviation uses, what		
	potential uses do you think would be appropriate for these		
Issue	buildings, if any?	3	2.73%
Issue	Others	2	1.82%
TOTAL		110	100.00%
	Improved transportation management, technology and		
	signal coordination should be used to manage circulation		
Principle	and flows along major corridors and/or through, the base.	43	33.08%
	Future reuse alternatives for NAS JRB should seek to		
	improve cross circulation of traffic through the site where		
Principle	appropriate.	29	22.31%
•	Traffic access/egress to the NAS JRB property should be		
Principle	strictly controlled to minimize impacts.	20	15.38%
•	Intersection improvement & upgrades should be explored		
Principle	for key congested intersections	19	14.62%
	Reuse of existing buildings should evaluated based on		
	conformity with the overall reuse plan, its ability to meet		
Principle	future needs and the financial feasibility of reuse.	11	8.46%
	Where possible, development sites should share parking		
Principle	lots, access points and signage.	7	5.38%
Principle	Others	1	0.77%
TOTAL		130	100.00%

## Key Issues and Planning Principles - Environmental and Infrastructure April 20th, 2011 Breakout Group Responses

KEY ENVIRO	MMENTAL AND INFRASTRUCTURE ISSUES AND PRINCIPLES		
	The Navy is continuing the investigation of remediation		
	solutions at two of the IRP sites on the base. Should the		
	Navy clean up these sites to the highest standards before		
	conveyance, or convey the property with land use		
	conditions (e.g., groundwater extraction prohibited without		
Issue	suitable treatment)?	21	36.21%
	The base has some remaining open space that includes a		
	variety of natural features and habitat (i.e., woodland,		
	meadows, and wetlands). How important is it to retain these		
	land features? Should they be integrated into a parks and		
Issue	recreation system?	17	29.31%
	Limits on groundwater withdraw and the lack of sewage		
	treatment facilities could substantially limit redevelopment		
	options. Should the HLRA and Water & Sewer Authority		
	take steps to ensure the provision of water and sewer to		
Issue	the site?	15	25.86%
	How important is it to prevent disturbance (i.e., avoid		
	developing) of potential archaeological sites that may be		
Issue	eligible for listing on the National Registry?	3	5.17%
Issue	Others	2	3.45%
TOTAL		58	100.00%
	The reuse plan must secure viable sources for water and		
Principle	wastewater utilities to support development.	19	27.94%
	The reuse plan should incorporate the latest green and		
	sustainable design principles where appropriate (e.g., LEED		
	buildings, LID, complete streets, energy		
Principle	efficiency/renewable energy, etc).	14	20.59%
	The reuse plan alternatives should recognize development		
	limitations in localized areas near wetlands, floodplains,		
	and other surface water areas (e.g., along Keith Valley		
Principle	and Horsham Roads).	12	17.65%
	The reuse plan should incorporate natural site features		
Principle	including: parks, trails, community recreational areas, etc.	10	14.71%
•	Future environmental remediation costs must be considered		
	relative to future reuse alternatives and development		
Principle	phasing.	7	10.29%
Tillelpie	Landfill areas should be considered for future recreational	-	
	te.a., aon courses, barks, erci ana oben spaces will brober		
Principle	(e.g., golf courses, parks, etc) and open spaces with proper	4	5.88%
Principle Principle	engineering and land use restrictions.	2	
Principle Principle	engineering and land use restrictions. Others	2	
	engineering and land use restrictions.		5.88% 2.94% 0.00%

# Key Issues and Planning Principles - Land Use and Site Planning

April 20th, 2011 Breakout Group Responses

LAND USE A	ND SITE PLANNING	Number	% of Total
	Should the reuse plan encourage a mixed-use plan that		
	allows people to live, work and recreate, in the same		
	location, in order to reduce traffic moving on and off the		
Issue	site?	25	43.86%
	Should the final reuse land plan seek to maximize its		
	employment/tax base benefits to the township or achieve		
	a more balanced plan that meets a variety of community		
Issue	needs?	13	22.81%
	What types of parks, open space or recreation facilities		
Issue	would you like to see in the plan?	8	14.04%
	What sustainable or "green" elements would you like to		
Issue	see incorporated into the plan?	5	8.77%
Issue	Others	4	
	What balance should be achieved between areas		
Issue	designed for vehicles and those designed for pedestrians?	2	3.51%
OTAL	doughou to remain more doughou to pour minut	<u>_</u> 57	
	All future reuse alternatives for NAS JRB should seek to		
	improve cross circulation of traffic through the site where		
Principle	appropriate.	16	32.00%
	The final land plan should create a sense of place and		02.007.
Principle	community.	12	24.00%
	The reuse plan should be sensitive to adjacent land uses		
Principle	where possible.	7	14.00%
· · · · · · · · · · · · · · ·	The reuse plan should incorporate the latest green" and	<u> </u>	1 110071
	sustainable" design principles where appropriate (e.g.,		
	LEED buildings, LID, complete streets, energy		
Dringinla	efficiency/renewable energy, etc).	5	10.00%
Principle	Reuse of existing buildings should evaluated based on		10.007
	conformity with the overall reuse plan, its ability to meet		
Drinciplo		5	10 00%
Principle	future needs and the financial feasibility of reuse.	5	10.00%
	Traffic access/egress to the NAS JRB property should be		
Dringinla	• • • • • • • • • • • • • • • • • • • •	4	9 000/
Principle	strictly controlled to minimize impacts to traffic congestion.	4	8.00%
	The reuse plan alternatives should recognize development		
	limitations in localized areas near wetlands, floodplains,		
	and other surface water areas (e.g., along Keith Valley		0.0007
Principle	and Horsham Roads).	1	2.00%
Principle	Others	0	
TOTAL		50	100.00%